PROCUREMENT PLAN FOR THE SKILLS DEVELOPMENT AND INNOVATION SUPPORT PROJECT -SDISP (total loan amount including front end fee 17.7 million EUR) Date 31 October 2013, NOL 9 November 2013, undated 1, lung 2021

			ı	1			Date: 31 Oct	ober 2017_NOL 9 No	ovember 2018_updated	1 June 2021	1						
	Activity	Packag e Numb er	Procure ment method	Category	Prior Review	Revi		Invitation & Submis	3/REOI ssion deadline/Opening	(fo	NOL on Shortlist or Consultants)	BER/T	objection on ER/Contract		act signing		ct completion
Item	Component 1: Improving Transparency of					Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
ref.no.	Higher Education																
	Sub-component 1.1: Quality Assurance in																
	Higher Education																
		1				lands	13.0 + 2015	Fab. 15	16 Oct 2015	Mar 45	110,0015		Ctr: 4 Apr 2016 Amend 1: 16 May 2016 Amend 2: 10 June 16 Amend 3: 9 Aug 2016 Amend 4: 10 Mar 2017 Amend 5: 28 Apr 2017	A45	AF An 2016	Dec-17 (revised: 31 Mar	
1.1.1	External Evaluation of Universities	1	CQ	CS	yes	Jan 15	13 Oct 2015	Feb 15	30 Oct 2015	Mar 15	11Dec2015	Mar 15	2017	Apr 15	15 Apr 2016	2018)	
1.1.2	Needs Assessment for Capacity Building of the HEAEB	1	ıc	cs	yes/no after 17 Mar 2016 no/ToR yes/selecti	Jun-14	23 April 2014	Jun-14	16 July 2014 1 Aug 2014	Jul-14	20 Nov 2014	Jul-14	21 Jan 2015 Amend 1: 25 Nov 2015	Aug-14	29 Jan 2015	Dec-16 (revised 31 May 2019)	19 June 2017
	Addition for New de Assessment for Consider				on of third				11 June 2018-13 June							20.4	
1.1.2-1	Advisor for Needs Assessment for Capacity Building of the HEAEB	1	IC	CS	ranked cons yes	May-18	8 June 2018	June-18	2018/ 27 June 2018					June-18	19 Oct 2018	30 Apr 2021	
	Capacity Building of the Administrative Capacity			cs													
1.1.3	of the HEAEB ENQA seminar in Riga, Latvia	¹	CQ	L3	no	Apr-14		May-14	•		1			Aug-14	1	Feb-15	
1.1.3-1				T	yes	Sept 2018	4 Sept 2018										
1.1.3-2	EUA Annual Conference 2019, Paris, France			Т	yes	Mar-19	19 Mar 2019										
1.1.3-3	European Quality Assurance Forum, 2019, Berlin			T	yes	Oct-19	4 Nov 2019										
1.1.4-1	Administration and Communication Officer for HEAEB	1	IC	cs	no/ ToR yes	Feb-16	17 Feb 16	Feb-16	22 Feb 16 7 Mar 16	N/A	N/A	N/A	N/A	Apr-16	10 May 2016	30 Apr 2021	
	Web-Site Developer and ICT Support and				no/		10 June		19 Sept 2016							30 Apr	
1.1.4-2	Maintenance Consultant for HEAEB	1	IC	CS	ToR yes	Mar-16	2016	Mar-16	3 Oct 2016	N/A	N/A	N/A	N/A	May-16	7 Oct 2016	2021	

				1			1	1	140.0		1	1	1				
	Outline Assessment of Franksian Office of						20.14		19 Sept 2016							24 14	i
1112	Quality Assurance and Evaluation Officer for HEAEB	1	IC	cs	no/ ToR yes	May-16	30 May 2016	May-16	3 Oct 2016	N/A	N/A	N/A	N/A	June-16	7 Oct 2016	31 May 2019	21 Mar 2018
1.1.4-3	HEAEB	1	. IC	LS.	Tok yes	May-16	2016	May-16		N/A	N/A	N/A	N/A	June-16	7 Oct 2016	2019	21 Mar 2018
					no/ToR											31 May	i
1.1.4-4	Policy and Project Coordinator for HEAEB	1	IC .	CQ	yes	Mar-18	17 Apr 2018	Apr-18						Apr-18		2019	
	Administrative Officer for Quality Assurance for																i
	the needs of the Agency for Quality Assurance of				no/ToR		20 Aug		29 Aug 2019/						17 Sept	30 Apr	ł
1.1.4-5	Higher Education		IC	CQ	yes	Aug-19	2019		11 Sept 2019					Sept-19	2019	2021	i
	External Evaluation of the Board for HEAEB for																i
1.1.5	Memebership in EQAR and ENQA		OC/SSS		yes	Jan-15		Feb-15	5	Mar-15	5	Mar-15		Apr-15	5	Dec-15	i
	EQAR and ENQA Memebership Fee for the Board																1
1.1.6	for HEAEB	3	OC		yes											2016-2018	i
	Development and Implementation of Data Base																i
	for Monitoring the Operation and Outputs of the																i
	Tertiary Education and for Administering the																i
	Common Admission System (Procurement of						19 Apr		6 Dec 2019/ 8 Jan								i
1.1.7	HEMIS)	1					2018/revise	TBD	2020				24 Feb 2020	TBD		TBD	
l							d 21 Nov										ł
1.1.8	Computer Hardware for Data Base Application	1	NCB	G/IT	yes	Mar-18	2019	Jul-15	5					Aug-15	5	Oct-15	i
	**					İ				Ì				Ť Ť			
																	ł
l																	ł
l																	ł
	Design and Establishment of EMIS for Higher				no/ToR		21 Mar		1 Apr 2016							31 May	i
1.1.9	Education	1	IC .	CS	yes	Mar-16	2016	Apr-16	15 Apr 2016					May-16	4 July 2016	2019	<u> </u>
																	i
	Expert for Provision of TA in the area of Quality				no/ToR										14 Nov	31 May	i
1.1.10	Assurance and Assessment of Higher Education	1	. IC	cs	ves	July-17	4 Sept 2017	Διισ-17	6/7 Oct 2017	N/A	N/A	N/A	N/A	Sept-17	2017	2019	i
					,	, -			.,		.,	,	.,				
																	i
	Expert for Provision of TA in the area of				no/ToR										14 Nov	31 May	i
1.1.11	Institutional Internal Quality Assurance System	1	. IC	CS	yes	July-17	4 Sept 2017	Aug-17	6/7 Oct 2017	N/A	N/A	N/A	N/A	Sept-17	2017	2019	
	Expert for Provision of TA in the area of																i
	Governance, Autonomy and Accountability of the	_			no/ToR				c/= 0 . 004=						14 Nov	31 May	i
1.1.12	Macedonian Universities	1	. IC	CS	yes	July-17	4 Sept 2017	Aug-17	6/7 Oct 2017	N/A	N/A	N/A	N/A	Sept-17	2017	2019	
					/= n												i
4 4 4 2	Consultant for Design and Establishment of EMIS for the accredited Higher Education Institutions			cs	no/ToR	Mar-18	30 Mar 2018	Mar-18	11 June 2018/ 25 June 2018	N/A		N/A			10 Aug 2018	30 June	i
1.1.13	for the accredited Higher Education Institutions	1	. IC	LS.	yes	Mar-18	2018	Mar-18	25 June 2018	N/A		N/A		May-18	10 Aug 2018	2020	
																	ł
l	Expert for Provision of TA to the MOES in the		L	L_	no/ToR	l	l		23/24 July 2019					1	23 Sept	L	l
1.1.14	area of science, research and development	1	. IC	CS	yes	July-19	17 July 2019	July-19	7 Aug 2019		ļ	ļ		Aug-19	2019	June-20	30 June 2020
			1		/m -				00/04/1					1		June-20	i
	Expert for Provision of TA to the National Council				no/ToR		47.1.05:-		23/24 July 2019						23 Sept	amended	ł
1.1.15	for Higher Education and Science & Research	1	. IC	CS	yes	July-19	17 July 2019	July-19	7 Aug 2019	1	1	ļ		Aug-19	2019	Apr-21	
																	ł
	Expert for Provision of TA to the MOES in the		1		no/ToR				23/24 July 2019					1	23 Sept	June-20	i
1.1.16	area of higher education	1	. IC	CS	yes	July-19	17 July 2019	July-19	7 Aug 2019			ļ		Aug-19	2019		30 June 2020
									1 July 20/ invitations								ł
									21 July 2020-16 July								ł
	Expert for Provision of TA in the area of		L	L_	no/ToR	L	31 May		2020/ revised 5 Aug					l		l	i
1.1.17	institutional internal QA system	1	. IC	CS	yes	May-20	2020	1 July 2020	2020	<u> </u>	ļ			Aug -20		March-21	
	Administrative officer for legal affairs for the				no/ToR		31 May										ł
1.1.18	AQHE	1	. IC	CS	yes	May-20	2020										ł
					no/ToR		31 May										i
1.1.19	Finance Officer for the AQHE	4	IC	cs	yes	May-20	2020							1			i
1.1.19	total sub-component 1.1	1		w	yes	ividy-2U	2020			}	 	!		1	 	-	
	Sub-component 1.2: Higher Education Financing		 			1					 	<u> </u>		 	<u> </u>		
	Reforms																i
	nejornis		ı	ı	1	1	l	l .		l .	l .	1		l .	l	1	

2.1	Assessment of Funding Model Options and Preparation of Funding Model and Formula and Implementation Plan	1	IC	cs	yes/no after 17 Mar 2016	Jun-14	8 Apr 2015	Jul-1	27 Apr 2015 4 15 May 2015	Aug-14	23 June 2015	Sep-14	25 Aug 2015	Dec-14	7 Sept 2015	30 June 2020	30 June 202
2.2	Advisor on Performance Contracts for Higher Education Financing	1	IC	cs	no/ToR yes	Mar-19	19 March 2019	Mar-19	21 May 2019 7 June 2019					Apr-19		Jun-20	
	total sub-component 1.2																
	Sub-component 1.3:Development of a National Technology Transfer Office																
3.1	Needs Assesment, Strategy and Policy Development for NTTO	1	cq	cs	yes	Jun-14	26 June 2014	Jun-1	16 July 2014 4 4 Aug 2014	Jul-14	3 Oct 2014	Jul-14	1 Dec 2014	Aug-14	12 Dec 2014	May-19	
3.2	Technical assistance to the NTTO	TBD	IC	cs	yes									2014- 2018		Dec-18	
	NTTO Director		IC	cs	yes/no after 17 Mar 2016	Feb-14	26 Aug 2015	Mar-1	4					2018		Dec-18	
J.L 1	Will breaton			-	Widi 2010	10011	2013	11101 2									
3.3	Equipment for the NTTO	2	NCB	G	yes	Feb-14		Mar-1	4	May-14		May-14		Jun-14		Sep-14	
3.4	Management Information System for NTTO	1	S	G	no			Sept-14						Nov-14		Mar-15	
3.5	Purchasing of patent and market databases access	1	S	G	no			Mar-15						May-15		July-15	
	total sub-component 1.3 TOTAL COMPONENT 1				1	1			+			+		-	1		⊢—
	Component 2: Modernization of Secondary Technical Vocational Education and Training Sub-component 2.1: Quality and labor market																
1.1	relevance of TVET provision Skills forecasting	1	IC	cs	yes/no after 17 Mar 2016	June-14	19 June 2014	July-14	16 July 2014 31 July 2014	Aug-14	13 Feb 2015	Aug-14	Ctr: 3 Mar 2015 Amend 1: 24 Apr 2015 Amend 2: 30 Mar 2016	Sept-14	Ctr: 12 Mar 2015 Amend 1: 28 Apr 2015 Amend 2: 1 Apr 2016	31 Dec	31 Dec 201
1.2	Development and Design of the Concept for Secondary TVET	1	QCBS	cs	yes	Feb-14	23 Feb 2015	Mar-14	26 Feb 2015 24 Apr 2015	May-14	23 June 2015	Jun-14	TER - 7 Oct 15; CTR -25 Nov 15 Amend 1: 23 Mar 17 Amend 2: 22 Jan 19 Amend 3: 6 Jun	Jul-14	29 Mar	Jan-19 revised 8 Oct 2019	8 Oct 2019
1.3	Training of School Teachers and Managers to Support Implementation of the Reformed Secondary TVET Curricula			т												2016-2017	
	Equipment for Secondary TVET School Training		ICB/NCB			İ									İ		
1.4	Centers	TBD	/S	G	yes/no	TBD		TBD		TBD		TBD		TBD		TBD	
	Procurement of Equipment for TVET Schools in the Agriculture, Fishery and Veterinarian Sector		NCB	G	yes	Nov -18	28 Nov 2018	Dec-18	30 Nov 2018 9 Jan 2019			Feb-19	24 Jan 2019	Mar-19	15 Feb 2019 18 Feb 2019	Mav-19	May-19
1.4-1	Procurement of Vocational Equipment for TVET			•	, 00				23 May 2019	+		1 00 15	2130112023				

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	Procurement of Equipment for TVET Schools in								14 Mar 2019							28 Aug	
2.1.4-3	the civil engineering and geodesy Sector		NCB	G	no	N/A		Feb-19	12 Apr 2019			N/A		Mar-19		2019	
2.2.1 5	Procurement of Vocational Equipment for TVET		1100			,		. 00 13	23 May 2019			,		11101 15		2013	
2.1.4-4	Schools in the Economics Sector		S	G	no	N/A		May-19	6 June 2019			N/A		July-19	2 July 2019	Sept-19	
	Procurement of Vocational Equipment for TVET								3 Sept 2019							21 Dec	
2.1.4-5	Schools in the Tourism and Hospitality Sector		S	G	no	N/A		July-19	17 Sept 2019					Sept-19	21 Oct 2019	2019	
	Procurement of Computers for TVET Schools in								19 June 2019								
2.1.4-6	the Economics Sector		S	G	no	N/A		June-19	4 July 2019					July-19	22 July 2019	Sept-19	20 Aug 2019
	Procurement of Vocational Equipment for TVET																
	Schools in the Forestry and Wood Processing																
2.1.4-7	Sector																
													Ctr: 13 March		13 March 2015		
													2015		Amend 1: 7		
	TA for new competency based curriculum and												Amend 1: 3		Sept 2015	Sept-15	
	pertinent modules for innovation and												Sept 2015		Amend 2:	(revised:	
	entrepreneurship education in secondary						22 Dec		26 Dec 2014				Amend 2: 22		24 Sept	30 Nov	
2.1.5	education	1	cq	cs	yes	Dec-14	2014	Dec-14	12 Jan 2015	Jan-15	10 Feb 2015	Feb-15	Sept 2015	Mar-15	2015		13 Nov 2015
													Ctr: 7 Nov 2018				
1	Maintenance of the Electronic System for												Amend 1: 31				
2.1.6	Administrative Work of Schools (ESARU-EMIS)	1	SSS	CS	yes	Sept-2018	5 Sept 2018		L			Oct-18	May 2019	Oct-18	9 Nov 2018	30 Sept 19	30 Sept 2019
					no/ToR		21 Nov										
2.1.7	Expert for Provision of Legal Advisory Services	1	IC	CS	yes	Nov-18	2018	Nov-18		1		1		Dec-18			
	Needs Assessment and Capacity Building of the				/T . D		28 Nov										
2.1.8	Secondary Vocational Education Students and Teachers key competences for lifelong learning	1	IC	CS	no/ToR yes	Nov-18	28 NOV 2018	Dec-18						Dec-18		May-19	
2.1.8	reachers key competences for filelong learning	1	IC	LS.	yes	NOV-18	2018	Dec-18				1		Dec-19		IVIAY-19	
	Workshop for establishment of regional VET			_			12 Mar										
2.1.9	centers		ļ		yes	Mar-19	2019					-					
	Consultant for Revision of the Matura Concept				no/ToR				17/18 July 2019/1								
2.1.10	Paper Embedding the Provision for VET Matura	1	IC	CS	yes	June-19	2 July 2019	July-19	Aug 2019					July-19	4 Dec 2019	June-20	
	Experts for development of equipment standards						26 Feb										
2.1.11	for VET schools	104		T		Feb-20	2020									June-20	
	total sub-component 2.1																
	Sub-component 2.2: Grants for school-industry collaboration.																
	conaboration.																
																Mar-16	
	Preparation of program for provision of grants				yes/no											(revised 1	
	and support in development of implementation				after 17				12 Mar 2015							Sept	
2.2.1	legal procedures	1	IC	CS	Mar 2016	Jun-14	9 Mar 2015	Jul-14	30 Mar 2015	Aug-14	7 April 2015	Aug-14	27 Apr 2015	Sep-14	28 Apr 2015	2016)	11 May 2016
	Transfers (Grants) for Secondary TVET Schools-																
2.2.2	Business Sector Joint Projects		transfer						ļ							2015-2019	
	Training related to implementation of the grants						9 March										
2.2.3	program 2016 (preparation of applications)		<u>L</u>	T	yes	March 2016	2016		<u> </u>	<u> </u>		<u> </u>	<u> </u>	<u>L</u>	<u> </u>		
1	Training related to implementation of the grants																
2.2.4	program 2018 (preparation of applications)			Т	yes	May 2018	4 May 2018										
	- u i santa santa si						,						1				
	Training related to implementation of the grants																
2.2.5	program 2019 (preparation of applications)			т	yes	April 2019	17 Apr 2019										
	total sub-component 2.2		1	1	, 55		/.p. 2010			1		 		1			
	TOTAL COMPONENT 2																

		ı	1	1	1			1	ı	1		I I		1		
capacity of enterprises and collaboration with																
Sub-component 3.1: Capacity Building of the Fund for Innovation and Technology																
	1	IC	CS T/OC	yes	May-14 2014-2019	8 Apr 2014	Jun-14	16 July 2014 30 July 2014	Jul-14	15 Sept 2014	Aug-14	CTR-20 Nov 2014 Amend 1- 26 Feb 2016 Amend 2- 13 Apr 2017 Amend 3- 31May19	Sep-14	Ctr: 26 Nov 2014 Amend 1: 1 Mar 2016 Amend 2: 21 Apr 2017 Amend 3: 31 May 2019	Apr-21	
	1	cq		yes/no after 17 Mar 2016		18 July 2014	May-1 ²	21 July 2014 6 Aug 2014	May-14	23 Sept 2014	Jun-14	CTR-29 Oct 2014 Amend 1: 31 July 2015 Amend 2: 26 Feb 2016	Jun-14		May-19	31 May 2019
Equipment for the FITD	1	S	G	yes	Apr-14	5 Mar 2014	May-14	15 Apr 2014/ 29 Apr 2014	May-14		May-14		Jun-14	30 May 2014	Sep-14	21 June 2014
Office chairs for EITD	1	c	G	no			Mar-16	17 Mar 2016	Mar-16				Apr-16	11 April	12 May	
Procurement of Office Furniture for FITD and		3	o .	110			IVIAI-10	24 Aug 2018/	IVIAI-10				Api-10	26 Sept	26 Oct	
MOES	1	S	G	no			Jan-18						Feb-18			
Hardware for the FITD and MOES	1	S	G	no			May-16	1 Aug 2018					July-16	2018		28 Jan 2019
		cq	CS T/OC	no/ToR yes	May 16	2 June 2016	Jun-16	10 June 2016 (UNDB)/ 14 June 2016 (local) 27 June 2016	/	/	/	/	July-16	15 Dec 2016 Amend 2:	2017 (revised: 31 Dec	31 Dec 2017
			.,													
FITD Financial Management Assistant	1	ıc	cs	no/ ToR yes	Mar-16	1 Apr 2016	Apr-16	9 Apr 2016 22 Apr 2016					May-16	18 May 2016	31 Dec 2020	
	_			no/		4.42045	Av. 46	9 Apr 2016					M. 46			
FIID Program Assistant	1	IC	CS	roR yes	Mar-16	1 Apr 2016	Apr-16	22 Apr 2016					May-16	2016	2021	
FITD Committee for Approval of Investments total sub-component 3.1	5	IC	cs	no									Dec-17			
	MOES Hardware for the FITD and MOES Technical assistance/capacity building for grants beneficiaries Training for grant beneficiaries FITD Financial Management Assistant FITD Program Assistant	capacity of enterprises and collaboration with research organizations Sub-component 3.1: Capacity Building of the FIND funovation and Technology Development (FITD). Resident Advisor for Capacity Building of the FITD 1 Capacity Building of the FITD 1 Capacity Building of the FITD 1 Capacity Building of the FITD 1 Equipment for the Needs of the FITD 1 Equipment of Office Furniture for FITD 1 Procurement of Office Furniture for FITD 1 Hardware for the FITD 1 Technical assistance/capacity building for grants beneficiaries Training for grant beneficiaries FITD Financial Management Assistant 1 FITD Program Assistant 1 FITD Committee for Approval of Investments 5	capacity of enterprises and collaboration with research organizations Sub-component 3.1: Capacity Building of the FITD funovation and Technology Development (FITD). Resident Advisor for Capacity Building of the FITD funovation and Technology Development (FITD). Resident Advisor for Capacity Building of the FITD funovation of the FITD funova	capacity of enterprises and collaboration with research organizations Sub-component 3.1: Capacity Building of the Fund for Innovation and Technology Development (FITD). Resident Advisor for Capacity Building of the FITD 1 C	capacity of enterprises and collaboration with research organizations Sub-component 3: Capacity Building of the Fund for Innovation and Technology Development (FITD). Resident Advisor for Capacity Building of the FITD Resident Advisor for Capacity Building of the FITD T/OC Software for the Needs of the FITD 1 CQ CS Mar 2016 yes Capacity Building of the FITD 1 CQ CS Mar 2016 yes Equipment for the FITD 1 S G no Procurement of Office Furniture for FITD and MOES 1 S G no Hardware for the FITD and MOES 1 S G no Technical assistance/capacity building for grants beneficiaries T/OC FITD Financial Management Assistant 1 C CS TOR yes FITD Program Assistant 1 IC CS TOR yes	capacity of enterprises and collaboration with research organizations Sub-component 3.1: Capacity Building of the Fund for Innovation and Technology Development (FITD). Resident Advisor for Capacity Building of the FITD 1 IC CS yes May-14 Capacity Building of the FITD 1 IC CS yes May-14 Capacity Building of the FITD 1 IC CS yes May-14 Capacity Building of the FITD 1 IC CS Mar 2016 Apr-14 Software for the Needs of the FITD 1 S G no FITD Procurement of Office Furniture for FITD and MOES 1 S G no Technical assistance/capacity building for grants beneficiaries Training for grant beneficiaries 1 IC CS ToR yes Mar-16 FITD Program Assistant 1 IC CS ToR yes Mar-16 FITD Program Assistant 1 IC CS ToR yes Mar-16 FITD Committee for Approval of Investments 5 IC CS no	capacity of enterprises and collaboration with research organizations Sub-component 3.1: Capacity Building of the FITD IIC CS yes May-14 8 Apr 2014. Resident Advisor for Capacity Building of the FITD IIC CS yes May-14 8 Apr 2014. Capacity Building of the FITD IIC CS yes May-14 8 Apr 2014. Capacity Building of the FITD IIC CS yes May-14 8 Apr 2014. Capacity Building of the FITD IIC CS Yes May-14 8 Apr 2014. Capacity Building of the FITD IIC CS Yes May-14 8 Apr 2014. Capacity Building of the FITD IIC CS Yes May-14 8 July 2014. Pequipment for the Needs of the FITD IIC CS Mar 2016. Capacity Building of the FITD IIC CS No. Apr-14 18 July 2014. Capa	capacity of enterprises and collaboration with research organizations Sub-component 3.1: Capacity Building of the FITD Sub-component (FITD). Resident Advisor for Capacity Building of the FITD 1 C CS yes May-14 8 Apr 2014 Jun-14 Capacity Building of the FITD 1 CQ CS Wes May-14 8 Apr 2014 Jun-14 Capacity Building of the FITD 1 CQ CS Wes May-14 8 Apr 2014 Apr-14 18 July 2014 May-14 S Mar 2016 Apr-14 S Mar 2016 May-14 S G No Nar-16 FITD Frourment of Office Furniture for FITD and MOES 1 S G No May-16 Technical assistance/Capacity building for grants beneficiaries 1 C CS No Nar-16 1 Apr 2016 To Ryes Mar-16 1 Apr 2016 Apr-16 S Apr-16 FITD Financial Management Assistant 1 C CS No Nar-16 1 Apr 2016 Apr-16 Apr-16 FITD Financial Management Assistant 1 C CS No Nar-16 1 Apr 2016 Apr-16 FITD Financial Management Assistant 1 C CS No Nar-16 1 Apr 2016 Apr-16 FITD Foogram Assistant 1 C CS No Nar-16 1 Apr 2016 Apr-16	April Apri	Capacity Building of the FITD	Capacity (International Content of Content		Compared to the Needs of the FITD 1 C C C May 2014 Share 2014 May 2014 Share 2014 May 2014	specify or detergines and collaboration with seasons of participations and collaboration with seasons of participations and collaboration with seasons of participations and the component EV Cognitive Participation of the Consideration of th	Sequence of the PITD 10 CG 25 Agriculture for Hill Blasses of the PITD 10 CG 25 Agriculture for	Sections for the Newton for PTID 1 CO CS May 18 April 4 (18 My 2014 May 14 C) Seet 2014 May 14 (18 My 2014 May 14 C) Seet 2014 May 14 (18 My 2014 May 14 C) Seet 2014 May 15 (18 My 2014 May 14 C) Seet 2014 May 16 (18 My 2014 May 14 C) Seet 2014 May 16 (18 My 2014 May 16 C) Seet 2014 May 16 C) Seet

2015-0939 2015				_														
2.2		Sub-component 3.2: Pilot of Financial																
Description of the Support Start Use of an inversion of the Support Commerce (as Support Co		Instruments to be delivered by FITD																
Description of the Support Start Use of an inversion of the Support Commerce (as Support Co																		
2.2 Companies	3.2.1				transfer												2014-2019	
1.22 Consequence		Grants to Support Start-Up and Innovations for																
Secretaria Segon Commercial Secretaria (1997) Secretaria (1997		Micro and Small Entrepreneurs and Spin-Off																
3.23	3.2.2	Companies			transfer												2014-2019	
3.23		Grants to Support Commercialization of																
Section (Support Treation of Exchange)	3.2.3				transfer												2014-2019	
2.5 Configuration Composed Configuration Composed Configuration Composed Configuration Composed Configuration Composed Configuration																		
TOTAL COMPONENTS Component 1 - Project Management and Service Component 2 - Project Management and Service Component 3 - Project Management and Service Component 4 - Project Management and Service Component 4 - Project Management and Service Component 4 - Project Management and Service Component 4 - Project Management and Service Component 4 - Project Management and Service Component 4 - Project Management and Service Component 4 - Project Management and Service Component 4 - Project Management A	3.2.4				transfer												2014-2019	
TOTAL COMPONENT 2 Component 4 - Project Management and Miscological and Published Seed component 6.1 Project Management and Miscological and Published Seed component 6.1 Project Management and Miscological and Published Seed component 6.1 Project Management and Miscological Andread Seed Component 6.1 Project Management and Miscological Andread Seed Component 6.1 Project Management and Miscological Andread Seed Component 6.1 Project Management and Miscological Andread Seed Component 6.1 Project Management 2 30 Cm 2014 Feb-14 25 feb 2014 Feb				1														
Component 4 - Project Management and Monotoning and Englands of England Service Component 4 - Project Management and Monotoning and Englands of England Service Component 4 - Project Management and Mana																		
Montaining and Foliabilities March													1			1		
4.1.1 Project Manager/Director 1 C CS ves Jan-14 20 Jan 2014 Jan-10 16 Feb 2014 Feb-14 25 Feb 2014 Feb-14 25 Feb 2014 Mar-14 28 Feb 2014 July 2015 July 20																		
A.1.1 Project Manager/Overcor 1 IC CS yes ian-14 20 ian 2014 ian-14 6 reb 2014 Feb-14 25 reb 2014 Feb-14 25 reb 2014 Mar-14 28 reb 2014 2012 A.1.2 Properment Manager 1 IC CS yes ian-14 20 ian 2014 ian-14 6 reb 2014 Feb-14 25 reb 2014 Feb-14 25 reb 2014 Mar-14 28 reb 2014 2011 A.1.2 Properment Manager 1 IC CS yes ian-14 20 ian 2014 ian-14 6 reb 2014 Feb-14 25 reb 2014 Feb-14 2018 Mar-14 28 reb 2014 2011 A.1.3 Hennical Manager 3 IC CS yes ian-14 20 ian 2014 ian-14 (reb 2014 Feb-14 25 reb 2014 Feb-14 25 reb 2014 Mar-14 28 reb 2014 2011 A.1.4 Imprer Education Coordinator 2 in CS yes ian-14 20 ian 2014 ian-14 (reb 2014 Feb-14 25 reb 2014 Feb-14 25 reb 2014 ian-14 (reb 2014 Feb-14 25 reb 2014 ian-14 28 reb 20																		
4.1.2 Procurement Manager 1 IC CS yes jan-14 20 Jan 2014 Jan-14 6 Feb 2014 Feb-14 25 Feb 2014 Feb-14 2014 Mar-14 28 Feb 2014 2021 4.1.2 Procurement Manager 1 IC CS yes jan-14 20 Jan 2014 Jan-14 6 Feb 2014 Feb-14 2014 Mar-14 28 Feb 2014 2021 4.1.3 Financial Manager 1 IC CS yes jan-14 20 Jan 2014 Jan-14 6 Feb 2014 Feb-14 2014 Mar-14 28 Feb 2014 2021 4.1.4 Righer Education Coordinator 1 IC CS yes Jan-14 2 Jan-2018 Apr-18 28 Mar-2018 Jan-14 15 Mar-2018 N/A N/A N/A N/A Apr-18 2 Jan-2018		, , , ,																
4.1.2 Procurement Manager 3 IC CS yes Jan-14 20 Jan 2014 Jan-14 6 Feb 2014 Feb-14 25 Feb 2014 Feb-14 2014 Mar-14 28 Feb 2014 2021 4.1.3 Financial Manager 3 IC CS yes Jan-14 20 Jan 2014 Jan-14 6 Feb 2014 Feb-14 25 Feb 2014 Feb-14 2014 Mar-14 28 Feb 2014 2021 4.1.4 Higher Education Coordinator 3 IC CS yes Mar-18 20 Jan 2014 Jan-2018 Apr-18 28 Jane 2018 N/A N/A N/A N/A N/A Apr-18 2 July 2018 2019 Jane 2014 Jane 2018 N/A N/A N/A N/A N/A Apr-18 2 July 2018 2019 Jane 2014 Jane 2018 N/A N/A N/A N/A N/A N/A Apr-18 2 July 2018 2019 Jane 2014 Jane 2018 N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A																		
4.1.3 Financial Manager 1 C CS yes Jan-14 20 Jan 2014 Jan-14 6 Feb 2014 Feb-14 25 Feb 2014 Feb-14 2014 Mar-14 28 Feb 2014 2021 4.1.3 Financial Manager 1 C CS yes Jan-14 20 Jan 2014 Jan-14 6 Feb 2014 Feb-14 25 Feb 2014 Feb-14 20 Jan 2014 Jan-14 28 Feb 2014 2021 4.1.4 Higher Education Coordinator Jan-14 C CS yes Jan-14 20 Jan 2014 Jan-14 28 Feb 2014 Jan-14 28 Feb 2014 Jan-14 28 Feb 2014 Jan-14 28 Feb 2014 Jan-14 28 Feb 2014 Jan-14 28 Feb 2014 Jan-14 28 Feb 2014 Jan-14 28 Feb 2014 Jan-14 Jan-	4.1.1	Project Manager/Director	1	. IC	CS	yes	Jan-14	20 Jan 2014	Jan-1	4 6 Feb 2014	Feb-14	25 Feb 2014	Feb-14	2014	Mar-14	28 Feb 2014	2021	
4.1.3 Financial Manager 1 IC CS yes Jan-14 20 Jan 2014 Jan-14 6 Feb 2014 Feb-14 25 Feb 2014 Feb-14 2014 Mar-14 28 Feb 2014 2017 31 May 4.1.4 Higher Education Coordinator 1 IC CS yes Jan-14 2 Aug 2017 Jan-14 15 Aug 2017 Mar-14 5 Ctt 2017 2019 31 Dec 2017 Higher Education Coordinator 2 1 IC CS ToR yes Mar-18 2018 Apr-18 28 June 2018 N/A N/A N/A N/A Apr-18 2 July 2018 30 Apr Higher Education Coordinator 3 1 IC CS no 2018 July-17 2 Aug 2017 Jan-14 Is July 2019 31 July 2019 31 July 2019 31 May 2019 4.1.4-1 Higher Education Assistant Coordinator 1 1 IC CS yes July-17 2 Aug 2017 Aug-17 15 Aug 2017 Sept-17 5 Oct 2017 2019 18 Apr 2018																		
4.1.3 Financial Manager 1 C CS yes Jan-14 20 Jan 2014 Jan-14 6 Feb 2014 Feb-14 25 Feb 2014 Feb-14 2014 Mar-14 28 Feb 2014 2021 31 May 2017 31 May 2017 4.1.4 Higher Education Coordinator 2 1 C CS No No No No No No No N	4.1.2	Procurement Manager	1	IC .	CS	yes	Jan-14	20 Jan 2014	Jan-1	4 6 Feb 2014	Feb-14	25 Feb 2014	Feb-14	2014	Mar-14	28 Feb 2014	2021	
4.1.4 Higher Education Coordinator 1 IC CS Pes Jan-14 2 Aug 2017 Jan-14 15 Aug 2017 Jan-14 15 Aug 2017 Mar-14 5 Oct 2017 31 May 2019 31 Dec 2017 31 May 2019									24 Jan 2014				CTR-28 Feb			30 Apr		
4.1.4 Higher Education Coordinator 1 I/C CS	4.1.3	Financial Manager	1	.IC	CS	yes	Jan-14	20 Jan 2014	Jan-1	4 6 Feb 2014	Feb-14	25 Feb 2014	Feb-14	2014	Mar-14	28 Feb 2014	2021	
A.1.4 Higher Education Coordinator 1 C CS yes Jan-14 2 Aug 2017 Jan-14 15 Aug 2017 Jan-14 15 Aug 2017 Jan-14 5 Oct 2017 2019 31 Dec 2017																		
Higher Education Coordinator 2 1 IC CS ToR yes Mar-18 28 Mar Higher Education Coordinator 3 1 IC CS no 2018 Apr-18 28 July 2019 18 July 2019 31 July	4.1.4	Higher Education Coordinator	1	. IC	CS		Jan-14	2 Aug 2017	Jan-1			<u> </u>	<u> </u>		Mar-14	5 Oct 2017	2019	31 Dec 2017
Higher Education Coordinator 3 1 C CS no 2018 18 July 2019 July-19 31 July 2019 2021		Higher Education Coordinator 2	1	. IC	cs			28 Mar 2018		14 June 2018/ 28 June 2018	N/A	N/A	N/A	N/A			2019	31 May 2019
4.1.4-1 Higher Education Assistant Coordinator 1 1 IC CS ves July-17 2 Aug 2017 Aug-17 15 Aug 2017 Sept-17 5 Oct 2017 2019 18 Apr 2018																		
4.1.4-1 Higher Education Assistant Coordinator 1 1 IC CS yes July-17 2 Aug 2017 Aug-17 15 Aug 2017 Sept-17 5 Oct 2017 2019 18 Apr 2018		Higher Education Coordinator 3	1	. IC	CS		<u> </u>	2018				L			July-19	31 July 2019		
4.1.4-1 Higher Education Assistant Coordinator 1 1 IC CS yes July-17 2 Aug 2017 Aug-17 15 Aug 2017 Sept-17 5 Oct 2017 2019 18 Apr 2018 no/ToR 14 June 2018/										3/4 Aug 2017							31 May	
no/ToR 14 June 2018/ 30 Apr	4.1.4-1	Higher Education Assistant Coordinator 1	1	. IC	CS		July-17	2 Aug 2017	Aug-17	15 Aug 2017		<u> </u>	<u>L</u>	<u> </u>	Sept-17	5 Oct 2017	2019	18 Apr 2018
, , , , , , , , , , , , , , , , , , ,		Higher Education Assistant Coordinator 2	1	.IC	cs		July-17	2 Aug 2017	Apr-18	14 June 2018/ 28 June 2018	N/A	N/A	N/A	N/A	Apr-18	2 July 2018	30 Apr 2021	

			1	1	yes/no				I					1			1
					after 17				5 Nov 2015							30 June	
4.1.5	Coordinator for modernization of VET	1	l IC	CS	Mar 2016	Jan-14	2 Nov 2015	Jan-14	19 Nov 2015	Feb-14	11 Dec 2015	Feb-14	Ctr-16 Dec 15	Mar-14	18 Dec 2015	2020	30 June 2020
1																	
1																	
1																	
1																	
1									24 Jan 2014				CTR-28 Feb			31 May	
4.1.6	Coordinator for business and innovations	1	I IC	CS	yes	Jan-14	20 Jan 2014	Jan-14	6 Feb 2014	Feb-14	25 Feb 2014	Feb-14	2014	Mar-14	28 Feb 2014	2019	31 Jan 2016
1																	
1																	
1																	
1					yes/no												
1					after 17				15 Jan 2016							30 Apr	
4.1.6-1	Coordinator for business and innovations 2	1	I IC	CS	Mar 2016	/	20 Jan 2014	Jan-16	29 Jan 2016	Jan-16	10 Feb 2016	Feb-16	Ctr-12 Feb 16	Feb-16	17 Feb 2016	2021	
1																	
1																	
1																	
1	Assistant coordinator for business and				no/ToR		19 Mar		14 June 2018/							30 Apr	
4.1.6-2	innovations	1	I IC	CS	yes	Mar-18	2018	Apr-18	28 June 2018	N/A	N/A	N/A	N/A	Apr-18	2 July 2018		
1																	
1																	
1																	
1																	
1																	
1																	
					yes/no												
					after 17				1 Oct 2014						25 Nov	30 Apr	
4.1.7	Monitoring and Evaluation Specialist	1	I IC	CS	Mar 2016	Jan-14	7 Apr 2014	Jan-14	10 Oct 2014	Feb-14	5 Nov 2014	Feb-14	20 Nov 2014	Mar-14	2014	2021	
1																	
1																	
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l '																	
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1																	
													Ctr1. 17 Apr		1. 20 Apr		
	Environmental Consultants				yes/no after 17				16 Feb 2015				2015 Ctr2. 14 Apr		2015 2. 14 Apr	30 Apr	
4.1.8	(2 consultants)	2	2 IC	cs	Mar 2016	Jan-14	9 Feb 2015	Jan-14	2 Mar 2015	Feb-14	27 Mar 2015	Feb-14		Mar-14		2021	
	(1	1	yes/no	30.114		3411 14		1.00 14		1.00 14		1,1,0,1			
					after 17											31 May	
			LIC	CS	Mar 2016	lan-14	7 Apr 2014	Jan-14	1	Feb-14		Feb-14	l	Mar-14	ıl	2019	
4.1.9	IT Specialist		LIC	C.S	Widi 2010	Juli 14				100 14		100 14		IVIUI 1-		2013	
			LIC		IVIGI 2010	3011 14				10014		16514		IVIGI 14			
	IT Specialist Operating Cost for the PMU		LIC	ос	With 2010	3411 14				100 14		100 14		With 14		2014-2020	

	T	1			1	1		ı							1	l	
	Financial/Accounting Software and support and								5 Mar 2014							30 Apr	
4.1.12	maintenance for the project duration	1	L S	G	yes	Jan-14	5 Mar 2014	Jan-1	.4 17 Mar 2014 15 Apr 2014	Feb-14		Mar-14	7 Apr 2014	Mar-14	8 Apr 2014 30 May	2021	
4.1.13	Equipment for the PMU	1	s	G	ves	Feb-14	5 Mar 2014	Feb-1	.4 29 Apr 2014	Mar-14		May-14	24 May 2014	Apr-14		Jun- 14	21 June 2014
					no/spec	1						, = .					
4.1.13-1	Office equipment for PMU	1	s	G	yes	Jan-17	26 Jan 2017	Jan-17						Feb-17	10 Feb 2017	Feb-17	
4.1.13-					ĺ				2 July 2018						10 Aug		
2	Equipment for PMU office	1	S	G	no	/	/	June-18	16 July 2018	/	/	/	/	July-18	2018	Aug-18	10 Aug 2018
4.1.13-									4 Sept 2018/						25 Sept	26 Sept	
3	Cellular Phones	1	S	G	no				13 Sept 2018					Sept-18	2018	2018	
4.1.13-									27 Nov 2019						25 Dec		
4	Phones	1						Nov-19	10 Dec 2019					Dec-19	2019	Dec-19	2 Jan 2020
4.1.13-																	
5	Camera	1						Dec-19						Jan-20		Jan-20	
													14 Apr 2016				
									12 Feb 2016				Amend 1-			31 Oct	
4.1.14	Project Audit	1	LCS	CS	yes	May-14	11 Feb 2016	Jun-1	4 11 March 2016	Jul-14		Aug-14	31May19	Sep-14	19 Apr 2016		
									20 Nov 2018							31 Aug 2019/revis	
	Long-Term External Promotional Campaigne for				no/ToR				4 Dec 2018/20 Dec							ed 30 Nov	
4.1.15	the SDIS Project Reforms	1	cq	cs	yes	Nov-14	7 Nov 2018	Dec-1	4 2018	/	/	/	/	Jun-15	13 Feb 2019		30 Nov 2019
4.1.16	Vehicle for the PMU	1	L S	G	no	Jun-14		Jul-1		Aug-14				Oct-14	ı	Dec-14	
							12 Mar		15 Apr 2014						20 May		
4.1.17	Hardware for the PMU	1	L S	G	yes	Feb-14	2014	Feb-1	.4 28 Apr 2014 28 May 2015	Mar-14		May-14	8 May 2014	Apr-14	2014	June-14	4 June 2014
4.1.17-1	Procurement of Hardware Equipment	1	s	G	no			June-15	10 June 2015					June-15	19 Aug 2015	July-15	24 Aug 2015
4.1.17-									12 Nov 2019								
2	Procurement of Printers	1	S	G	no	/	/	Nov-19	25 Nov 2019					Dec 2019	17 Dec 2019	Dec 2019	18 Dec 2019
					yes/no		23 Sent		24 Oct 2014							31 May	
4.1.18	Administrative Assistant	1	LIC	cs	yes/no after 17 Mar 2016	Sept-14	23 Sept 2014	Sept-14	24 Oct 2014 3 Nov 2014	Oct-14	20 Nov 2014	Nov-14	27 Nov 2014	Dec-14	1 Dec 2014	31 May 2019	20 March 2018
4.1.18	Administrative Assistant	1	LIC	cs	after 17	Sept-14		Sept-14		Oct-14	20 Nov 2014	Nov-14	27 Nov 2014	Dec-14	1 Dec 2014		20 March 2018
	Administrative Assistant Administrative Assistant 2	1	I IC	cs cs	after 17	Sept-14	2014	Sept-14 Apr-18	3 Nov 2014	Oct-14 N/A	20 Nov 2014 N/A	Nov-14 N/A	27 Nov 2014 N/A	Dec-14 Apr-18	1 Dec 2014 2 July 2018	2019	20 March 2018
		1			after 17 Mar 2016	Sept-14	2014 23 Sept		3 Nov 2014 14 June 2018/							2019 30 Apr	20 March 2018
4.1.18-1					after 17 Mar 2016	Sept-14 Nov-14	2014 23 Sept	Apr-18	3 Nov 2014 14 June 2018/ 28 June 2018 1 Dec 2014 10 Dec 2014							2019 30 Apr 2021 31 May	20 March 2018
4.1.18-1 4.1.19	Administrative Assistant 2 Procurement Assistant		IC	cs	after 17 Mar 2016 no		2014 23 Sept 2014	Apr-18	3 Nov 2014 14 June 2018/ 28 June 2018 1 Dec 2014 10 Dec 2014 23 Dec 2014	N/A	N/A	N/A	N/A	Apr-18	2 July 2018 31 Dec 2014	2019 30 Apr 2021 31 May 2019	29 March 2018
4.1.18-1	Administrative Assistant 2	1	IC	cs	after 17 Mar 2016 no		2014 23 Sept 2014	Apr-18	3 Nov 2014 14 June 2018/ 28 June 2018 1 Dec 2014 10 Dec 2014	N/A	N/A	N/A	N/A	Apr-18	2 July 2018	2019 30 Apr 2021 31 May 2019	
4.1.18-1 4.1.19 4.1.20	Administrative Assistant 2 Procurement Assistant	1	IC L IC	cs	after 17 Mar 2016 no		2014 23 Sept 2014	Nov-14 Dec-14	3 Nov 2014 14 June 2018/ 28 June 2018 1 Dec 2014 10 Dec 2014 23 Dec 2014	N/A	N/A	N/A	N/A	Apr-18	2 July 2018 31 Dec 2014	2019 30 Apr 2021 31 May 2019	29 March 2018
4.1.19 4.1.20 4.1.21	Procurement Assistant Phones for the PMU Consulting services for logistical support in the organization of a conference dedicated to the needs and challenges in the area of higher education	1	IC LIC	CS G	after 17 Mar 2016 no	Nov-14	2014 23 Sept 2014 31 Oct 2014	Nov-14 Dec-14 Apr-15	3 Nov 2014 14 June 2018/ 28 June 2018 1 Dec 2014 10 Dec 2014 23 Dec 2014 5 Jan 2015 6 Apr 2015 20 Apr 2015 3 Dec 2015	N/A	N/A	N/A	N/A	Apr-18 Jan-15 Jan-15 May-15	31 Dec 2014 29 Jan 2015 Ctr: 7 May 2015 Amend 1: 16 Oct 2015 Amend 2: 17 Mar 2016	2019 30 Apr 2021 31 May 2019 Jan-15 30 Apr 2021 31 May	29 March 2018 29 Jan 2015
4.1.19 4.1.20 4.1.21	Procurement Assistant Phones for the PMU Consulting services for logistical support in the organization of a conference dedicated to the needs and challenges in the area of higher	1	IC LIC	CS CS	after 17 Mar 2016 no	Nov-14	2014 23 Sept 2014 31 Oct 2014	Nov-14 Dec-14	3 Nov 2014 14 June 2018/ 28 June 2018 1 Dec 2014 10 Dec 2014 23 Dec 2014 5 Jan 2015	N/A	N/A	N/A	N/A	Apr-18 Jan-15 Jan-15	2 July 2018 31 Dec 2014 29 Jan 2015 Ctr: 7 May 2015 Amend 1: 16 Oct 2015 Amend 2: 17 Mar	2019 30 Apr 2021 31 May 2019 Jan-15	29 March 2018

	_		1	1			1	1		27 Nov 2015							30 Apr	
4.1.23	Grants Officer	1	. IC	CS	no			Nov-15		4 Dec 2015					Dec-15	9 Dec 2015	2021	
					no/ToR		11 Sept			18 Sept 2019							30 Apr	
4.1.24	Appraisal Engineer		IC	CS	yes	Sept-19	2019	Sept-19		27 Sept 2019					Nov-19	28 Oct 2019	2021	
	total sub-component 4.1		<u> </u>	-														
	Sub-component 4.2: Monitoring and Evaluation																	
	Sub-component 4.2. Wormtoring and Evaluation			1	no/		30 Sept			20 Oct 2016/							30 Apr	
4.2.1	Performance Audit for Secondary TVET grants	1	.cq	cs	ToR yes	Nov-17			Dec-17	3 Nov 2016					Apr-18	12 Jan 2017	2021	
					no/		30 Sept			20 Oct 2016/							30 Apr	
	Operational Audit for Secondary TVET grants	1	. CQ	CS	ToR yes	Sept-16	2016	Sept-16		3 Nov 2016					Dec-16	13 Feb 2017	2021	
4.2.2	Baseline and Follow-Up Survey of the Instruments for Innovation Support	1	.cq	cs	no/ ToR yes	Nov-14	12 Oct 2016		Dec-14	20 Oct 2016/ 3 Nov 2016					Apr-15	29 Nov	30 Apr 2021	
4.2.2	Evaluation Specialist for the Instruments for		. cq	L3	no/	1100-14	31 May		Dec-14	10 June 2016					Api-13	15 Sept	30 Apr	
4.2.3	Innovation Support	1	. IC	cs	ToR yes	Apr-15			May-15	17 June 2016					Jun-15		2021	
	Evaluation Specialist for the Grant Program for				, , , ,				- /									
	Enhancing the Collaboration between Schools				no/		20 Sept			28 Sept 16/14 Oct 16							30 Apr	
4.2.3-1	and Business Community	1	. IC	CS	ToR yes	Sept-16	2016	Sept-16		10 Oct 16/24 Oct 16					Oct-16	15 Dec 2016	2021	
4.2.4	Output in a little of the FITD		60	cs	no/	1 47			5.b. 47						t 47		D 47	
4.2.4	Operational Audit of the FITD	1	. CQ	LS.	ToR yes	Jan-17			Feb-17		1		+		Jun-17		Dec-17	
	Technical Assistance for Policy Development and									21 July 2014		1						
4.2.5	Initial Set-Up of the Skills Observatory	1	. IC	CS	yes	July-14	18 July 2014	July-14		5 Aug 2014	Aug-14	26 Sept 2014	Sept-14	31 Oct 2014	Oct-14	5 Nov 2014	May-19	23 Nov 2015
			1		yes/no													
					after 17					23 July 2015								
4.2.6	Development of Software for Skills Observatory	1	CQ	CS	Mar 2016	Oct-14	23 July 2015		Nov-14	7 Aug 2015	Feb-15	19 Aug 2015	Mar-15	Ctr-22 Sept 15	Apr-15	1 Oct 2015	Dec-15	
4261	Hardware for the Skills Observatory	1	. s	_	no			Feb-16							Apr-16		Aug-16	
4.2.6-1	Devising a Program of innovation support		. 3	G	по			rep-16							Apr-16		Aug-16	
	measures for SMEs in traditional sectors in				no/													
4.2.7	Macedonia	1	. IC	CS	ToR yes	Jun-14		Jul-14							Sept-14		Dec-16	
																Ctr: 6 Apr		
					,											2015		
4.2.8	IT Specialist for the establishment of the Skills Observatory	1	. IC	cs	no/ ToR yes	Mar-15	13 Mar 2015	Mar-15		16 Mar 2015 23 Mar 2015					Apr-15	Amend 1: 28 Apr 2015	30 June	
4.2.0	Observatory		. IC	L3	TOR yes	IVIdI-13	2013	IVIdI-13		23 IVIdi 2013					Api-13	20 Ahi 2013	2020	
																Ctr: 3 July		
																2015		
																Amend 1:		
					yes/no					42.842045						25 Aug 2015	20 4	
4.2.9	IT Senior Administrator for the Skills Observatory	1	. IC	cs	after 17 Mar 2016	May-15	7 May 2015	May-15		13 May 2015 27 May 2015	June-15	10 June 2015	July-15	23 June 2015		Amend 2: 15 July 2016	30 Apr	
1.2.3	The series required for the skins observatory				2010	uy 13	, IVIGY 2013	ay 13		IVIGY 2013	Jane 13	20 30110 2013	July 13	LO JUINC ZULJ	July 13	13 July 2010	2021	
										16 Oct 2015 (website)								
	Data collection for conducting a tracer study for				no/					19 Oct 2015 (local						24 Nov		
4.2.10	TVET and HE employment outcomes of graduates	1	.cq	CS	ToR yes	Oct-15	15 Oct 2015	Oct-15		newspapers)			1		Nov-15	2015	Dec-17	31 Dec 2017
												1						
	Evaluation Specialist for Tracer Study for TVET		l	L.			16 Nov			17 Nov 2016				27 Feb 2017	L	1 Mar 2017		
4.2.10-1	and HE employment outcomes of graduates	1	. IC	CS	yes	Nov-16	2016	Dec-16		2 Dec 2016 27 Nov 2015		28 Dec 2016			Dec-16		2017 31 May	30 Sept 2017
4 2 11	Skills Observatory Administrator	1	. IC	cs	no			Nov-15		27 Nov 2015 4 Dec 2015		1			Dec-15	9 Dec 2015	31 May 2019	31 May 2017
7.2.11	Skills Observatory Administrator				110			140V-13		7 DCC 2013			+		DCC-13	J DEC 2013	2013	31 Way 2017
	Consultant for conducting detailed study analysis											1						
	of Language Proficiency Assessment Tool (EGRA)											1						
	and the Mathematical Literacy Assessment Tool				no/ToR		22 May			3 June 2019						13 Sept	31 Oct	
4.2.12	(EGMA) in North Macedonia		IC	CS	yes	May-19	2019	June-19		17 June 2019					June-19	2019	2019	31 Oct 2019
	Consultant for conducting in- depth analysis of																	
4212	PISA 2000, 2015 and 2018 assessments in North Macedonia		ار	cs	no/ToR	May 10	22 May 2019	luno 10		31 May 2019 17 June 2019		1			June-19	2 Oct 2010	31 Jan 2020	31 Jan 2020
4.2.13	total sub-component 4.2		IC.	LS.	yes	May-19	2019	June-19		11 Julie 2019		 	+		Julie-13	2 Oct 2019	2020	21 19U 5050
	total sub-component 4.2		<u> </u>	1	1		l	·		l	1	1	1		1		l	l

TOTAL COMPONENT 4									
TOTAL PROJECT COST	EUR								
Front end fee	EUR								
Unallocated	EUR								
Total Loan	EUR								

Closing date: original 31 May, 2019

revised: 30 June 2020/30 April 2021

ABBREVIATIONS AND ACRONY	'MS
International Competitive Bidding	ICB
National Competitive Bidding	NCB
Shopping	s
Quality and Cost Based Selection	QCBS
Consultant Qualifications	cq
Least Cost Selection	LCS
Individual Consultant	ıc